



JAFZA INTERNATIONAL SIGNS MOU WITH RAKISA HOLDING TO DEVELOP AND MANAGE ECONOMIC CITY IN SAUDI ARABIA

US\$ 8 billion project to generate 55,000 jobs when complete



Mr. Abdullah J. Taibah, CEO, Rakisa Economic City and Mrs. Salma Hareb, CEO Jafza and Economic Zones World signing the MoU

Jafza International has recently signed a Memorandum of Understanding with Rakisa Holding to develop and manage the 156 million square metres Economic City in Hail in Saudi Arabia.

The US\$ 8 billion mega project will be the region's second largest economic city, when complete. Located about

700 km North of Riyadh, the Economic City project will be completed in 7 phases spread over the next four decades. The cluster-based integrated development will include a comprehensive transportation and logistics hub comprising a state-of-the-art international airport, dry port, railway station, supply chain centre, industrial

zone, mining centre, business centre, knowledge area and residential areas. Hail is one of the Kingdom's most attractive regions in terms of economic growth potential and investment opportunities. Located in the heart of the Kingdom, equidistant from Jeddah, Riyadh and Eastern provinces, Hail

offers a strategic location, moderate climate, well-established agriculture sector, large mineral resources; waiting to be exploited.

The proposed Economic City on completion will generate more than 55,000 job opportunities and drive economic development in the region.



A HIGH LEVEL KANSAI BUSINESS DELEGATION VISITS JAFZA

Explores investment opportunities to strengthen presence in the Middle East



Mr. Masayuki Matsushita, Chairman, International Committee, Kansai Economic Federation with Mr. Jamal Majid Bin Thaniah, Executive Vice Chairman, DP World and Group CEO, Port & Free Zone World and Mrs. Salma Hareb

A top level business delegation from Japan's Kansai region recently visited Jafza to explore investment opportunities in the free zone. The 22 member VIP delegation led by Masayuki Matsushita, Chairman, Kansai Economic Federation, met Jamal Majid Bin Thaniah, Executive Vice Chairman of DP World and Group CEO of Port & Free Zone World and Mrs. Salma Hareb, CEO of Jafza and Economic Zones World. The delegation comprised top officials from more than a dozen of the Global Fortune 500 companies including Panasonic, Kyoei Steel, Itochu, Fujitec, Mitsui, Mitsubishi, Daikin, Kintetsu among others.

These top Japanese corporations are interested in strengthening their

presence in the Middle East region and plan to use Jafza facilities for their expanded base operations in the region.

The Kansai region, consisting of nine prefectures with Osaka as its nucleus, is the industrial centre of Japan. The region occupies 10% of Japan's land area but generates more than 20% of Japan's total GDP. In terms of value of shipments of manufactured products, Kansai region's contribution amounts to 20% of Japan's total.

Kansai-based companies are major investors worldwide. In the last ten years more than half of its foreign direct investment went to Asia, largely in the manufacturing sector.

METITO QUADRUPLES ITS TURNOVER IN THE LAST FOUR YEARS
TechnoPark-based Water Management major eyes massive growth in the region



Artistic impression of the upcoming Metito Headquarters Building in TechnoPark

Metito, TechnoPark-based world's leading desalination, water and waste water management company has seen almost four-fold growth in its annual turnover in the last four years, growing from US\$ 90 million in 2004 to over US\$ 340 million in 2007, to become one of the fastest growing water management solution providers in the world.

Metito has full fledged operations in Saudi Arabia, Qatar, UAE in the GCC, Egypt and Libya in North Africa and Indonesia in SE Asia and it operates through local offices and agents in many countries around the world including Europe and the Americas. From its Global Headquarters in TechnoPark, Metito manages its operations around the world.

"Metito's massive growth can easily be attributed to its huge experience in wastewater treatment, in-house capability for entire project spectrum and extensive network in the Middle East region," said Bassem El Halabi, Group Business Development Director, Metito (Overseas) Ltd., commenting on Metito's incredible growth.

Today Metito is considered a market leader in the design and supply of water and wastewater treatment and water desalination systems. Its wide spectrum of services include process design and feasibility studies; equipment manufacturing; project management; installation, commissioning, operation and maintenance; manufacture of water treatment chemicals and concession services. Metito has pioneered the concept of build-own-operate, build-operate-transfer and full concession business models, under which it offers full service of water supply or wastewater treatment from beginning to end over a long-term concession period.

"Metito has executed over 2,000 projects in the last two decades and over 1500 million gallons of water are being treated by Metito plants in more than 20 countries in the world, serving multiple communities and industries," he further added.

The end user is guaranteed the service, for which it pays on consumption basis. Metito has successfully implemented this concept for small cities, residential communities, tourism developments, industrial water users and ports.

Some of the leading Metito Concession projects include 15 year water supply concession for ports of Maida, Dumai and Tanjung Balai Karimun in Indonesia, a 25 years full desalination concession to supply Sharm-El-Sheikh in Egypt with desalinated water, and its first sewage treatment plant in the UAE on Build-Own-Operate-Transfer basis in Dubai Investment Park. The high quality effluent produced in the process in all the above concessions is used for irrigation purpose which not only brings substantial savings to the respective organisations but also positively impacts the environment. Metito is also building a highly advanced underground 18,000m³/day water reuse facility in Palm Island on a turn key basis. The high quality effluent produced during the process is being used for irrigation and to meet water requirements for cooling towers.

and consolidating its core strength in the region. As a part of its consolidation drive, Metito is coming up with a state-of-the-art 50,000 square metre new facility in TechnoPark, which comprises a high-tech, one of a kind green headquarters building, a well-equipped manufacturing and warehousing facility which is well designed to meet growing market demands for the next decade. The upcoming Metitito facility is designed to be the centre for sustainable development in the Middle East region. The new Metito global headquarters is expected to be functional early next month.

Metito expects more than a 50% year-to-year growth in the coming decade.



Mr. Bassem El Halabi, Group Business Development Director, Metito (Overseas) Ltd.

Metito is also focusing on forming strategic partnerships to undertake and efficiently implement larger projects.

The upcoming trend of privatising the water sector in the Middle East is set to open huge demands for desalination, water and wastewater treatment systems and services in the region. To capitalise on the emerging opportunities, Metito is gearing up

TECHNOPARK TO BE HOME TO BAYER GROUP'S NEW JOINT VENTURE, BAYSYSTEMS PEARL
The new site will also be a base for German healthcare & material science major's Middle East operations

The German healthcare, nutrition and high-tech materials major Bayer has recently signed a land lease agreement with TechnoPark to establish base for their recently formed joint venture BaySystems Pearl as well as Bayer Group's Middle East headquarters.

leadership of Bayer MaterialScience, the joint venture will be integrated into Bayer's global BaySystems® networks of system houses under the name BaySystems Pearl. The Bayer MaterialScience's network of systems houses, includes system houses in Europe, Middle East and Africa region.

The key task of the new joint venture will be to support customers in the construction and oil and gas extraction industries where rigid polyurethane foam is used on a large scale for thermal insulation.

BaySystems Pearl from its TechnoPark facility will cater to burgeoning construction and the oil and gas industry in the region.

BaySystems Pearl is a joint venture between Leverkusen based Bayer Group's Bayer MaterialScience AG and Dubai based Pearl Insulation Materials Industries LLC to establish a polyurethane systems house in Dubai. Bayer MaterialScience is one of the leading manufacturers of polyurethane raw materials worldwide, while Pearl Insulation Materials Industries is a specialist in rigid polyurethane foam thermal insulation products in the Middle East. Under the strategic



The lease agreement was signed by Mr. Abdalla Al Banna, Vice President Sales & Marketing TechnoPark and Mr. Feroz Salem, MD, BaySystems Pearl in the presence of Mr. Hamed Al Hashemi, MD, TechnoPark and other senior officials from both sides

ECONOMIC ZONES WORLD FOCUSES ON BUILDING STRONG HR BASE TO FACILITATE INVESTORS
Signs MoU with potential to conduct study for implementation of the proposed project



Mr. Adel Ahmed Bin Turkeya, Vice President, Human Resources & Procurement, EZW signing MoU With Mr. Shadi Banna, Managing Partner, Potential FZ LLC

The Economic Zones World (EZW) focuses on building a centre for developing strong human resource base for the benefit of its stakeholders wherever it operates, across the world.

companies who have based their operations in all the EZW entities in the UAE and elsewhere in the world.

As a first step in this direction, Economic Zones World has signed a Memorandum of Understanding with Potential FZ LLC, a leading human resource development consultant, for conducting a detailed study for the implementation of the project. The Economic Zones World plans to establish an excellence centre to develop competent manpower to meet the critical human resource requirements for all its stakeholders including the

Potential FZ LLC, under the mandate, will not only study the EZW stakeholders' prospective human resource needs but will also identify an initial set of training programmes to meet their short and long term requirements.

The MoU was signed by Mr. Adel Bin Turkeya, Executive Vice President, Human Resources & Procurement EZW and Mr. Shadi Banna, Managing Partner, Potential FZ LLC on behalf of their respective organisations in the presence of Mr. Hamad Al Hashemi, Managing Director, TechnoPark.

JEBEL ALI FREE ZONE LISTS ITS FIRST SUKUK ON DUBAI INTERNATIONAL FINANCIAL EXCHANGE
Attracts strong interest from regional and international investors



Mrs. Salma Hareb, CEO, Jafza and Economic Zones World and Mr. Asim Al Abbasi, Chief Financial Officer, Jafza with Mr. Per E. Larsson, CEO DIFX

Jebel Ali Free Zone (JAFZ) has closed its debut dirham-denominated Sukuk recently on the Dubai International Financial Exchange (DIFX). With this successful listings, DIFX became the world's largest exchange for Islamic Bonds.

The Jebel Ali Free Zone Sukuk is the only dirham-denominated Sukuk in the market.

JAFZ Sukuk certificates have been rated A1 and A+ by credit rating agencies.

JAFZ Sukuk issue was lead-managed by Barclays Capital, Deutsche Bank AG, Dubai Islamic Bank and Lehman Brothers Holdings Inc.

At the end of 2007, the total value of Sukuk listed on DIFX stands at over AED 58 billion.

JAFZA LAUNCHES CALL CENTRE
Initiative aims at enhancing customer experience further



Ms. Fatma Salem, Executive Vice President, Customer Service formally launching the Jafza Call Centre

be received and assigned to concerned departments using automated workflow for appropriate action. The Call Centre will facilitate Jafza clients to track the request progress and also lodge their complaints. The service will support multimedia-telephony, email and fax in English and Arabic languages.

The Call Centre has been designed as a scaleable and flexible facility and may eventually expand its service scope geographically to cover queries from across the world.

Jafza Call Centre can be accessed on 800-JAFZA (800-52392).

Jafza Customer Service, in its recent initiative to further facilitate its existing and potential clients, has officially launched Jafza Call Centre, during a recently held customer networking event.

The Jafza Call Centre will function as a single point of contact for all Jafza related information and queries. The call centre will also provide first level support to customers' service requests instantly. Complex service requests will



Ms. Jamila Al Maleh, Manager, call centre giving a presentation on Jafza Call Centre

COMPANY NEWS

GERMAN FOOD COLOUR & FLAVOUR GIANT JOINS JAFZA

Wild Flavors to serve South and West Asian markets from its new production facility in the Free Zone



H.E. Sultan Ahmed Bin Sulayem, Chairman, Dubai World, Mrs. Salma Hareb, CEO Jafza and Economic Zones World, Mr. Ibrahim Al Janahi, Senior Vice President Sales, Jafza with Dr. Hans-Peter Wild, Owner and Chairman Wild Flavors and Mr. Roland G. Klein, Managing Director Wild Flavors Middle East at the inauguration

Wild Flavors, the Germany-based premier manufacturer and supplier of flavour, colour, and ingredient systems to food and beverage industries, has established a high-tech

manufacturing and logistics base for the Asian markets in Jafza.

The AED 100 million Wild Flavors regional base includes the first

production plant for natural flavour ingredients for the food and beverage industry in the Middle East region. Spread over an area of 20,000 square metres, Wild Flavors' Middle East set-up, comprises a state-of-the-art manufacturing plant, warehouse and office complex. The 75,000 tonnes capacity Wild Flavors manufacturing unit will serve the hugely expanding food and beverages markets in the Gulf Cooperative Council countries, Yemen, Iraq, Iran, the Levant, North Africa and the Indian sub-continent. The Middle East's food and beverage industry is estimated to be worth more than US\$ 31 billion annually. The Middle East food market has grown over 12% annually over the last few years.

Wild Flavors' global operations include production facilities and satellite offices in more than 50 countries around the world.

Wild Flavors' tradition of natural and flavourful innovations includes dairy food enhancements and expert formulations. Frozen novelties, yogurts, puddings and cheesecakes aided by Wild Flavors' custom designed formulations can meet customers' specific developmental needs. Wild Flavors' innovation continues with LightShield™ Technology, which lengthens shelf life of milk and dairy based products, while allowing more variety in packaging options. Wild Flavors' product range includes flavour systems, flavours and extracts, fruit and vegetable preparations. The company also produces colours, concentrates, sweetening systems and specialty ingredients such as functional flavours and flavour keys. Wild Flavors is also a major source for Organic-compliant flavour, colour, and seasoning libraries.

GOODRICH UNVEILS ITS \$25 MILLION MRO CENTRE IN JAFZA

Facility to serve growing aircraft maintenance markets in EMEA region



Mr. Jamal Majid Bin Thaniah, Executive Vice Chairman DP World & Group CEO, Port & Free Zone World with senior Goodrich officials at the opening of Goodrich MRO Centre in Jafza

The North Carolina-based Goodrich Corporation, one of the world's largest component and system manufacturers for the aviation industry, has on November 14, formally opened its \$25 million purpose-built maintenance, repair and overhaul centre in Jafza.

The 115,000 square foot state-of-the-art aircraft component and system maintenance and repair facility aims at serving the rapidly growing aircraft maintenance markets in Europe, Middle East and Africa region. Middle East and Africa are considered among the fastest growing MRO markets in the world. The Middle East is the second largest growing geographic region in terms of air traffic after Asia-Pacific.

The EMEA region accounts for about 30% of the \$38.8 billion world market for maintenance, repair and overhaul of commercially operated jet transports. The global MRO market is expected to expand at a compound annual growth rate of 4.8% over the next 5 years to reach \$48.8 billion by 2011 and \$60.6 billion in 2016.

The Goodrich MRO centre's strategic location in Jafza, next to the upcoming Jebel Ali International Airport, one of the world's largest cargo and passenger airports, and at a short distance from Dubai International Airport, the fastest growing aviation hubs in the world, is well designed to offer efficient maintenance services to the aviation industry in the EMEA region.

WORLD'S LEADING SHOT BLASTING EQUIPMENT MANUFACTURER ESTABLISHES ME HEADQUARTERS IN JAFZA

Gietart seeks to cater to the regional market from its new base



Mr. Ibrahim Al Janahi, Senior Vice President Sales, Jafza, Mr. Paul van Doesburg, CEO, Gietart Machinefabriek B.V. and Mr. Walid Massad, CEO Gietart ME jointly opened Gietart ME headquarters in Jafza

One of the world's largest manufacturers of turbine shot blasters and complete surface systems, the Netherlands-based Gietart Machinefabriek B.V., opened its Middle East headquarters in Jafza last month.

Gietart manufactures three series of shot blasting machines for pre-fabrication and post-fabrication uses. The Sprint series is designed for shot blasting steel plating, profiles and pipes and is suitable for steel trade and construction companies. The Marathon series is ideal for higher conveyor speeds and heavier loads

typically used for larger steel trades or steel constructions working multiple shifts and by rolling mills. The Triathlon series is designed for shot blasting steel constructions and is used by large steel construction companies such as manufacturers of bridges, truck and car chassis or cranes. Gietart turbine shot blasters and systems are used by every conceivable industrial sector.

Gietart plans to cater to the rapidly growing shot blasting equipment markets in the Middle East region from its Jafza base.

JAFZA NEWS

ECONOMIC ZONES WORLD CONTINUES TO STRENGTHEN BONDS WITH ITS CUSTOMERS

Holds networking events to establish direct contact with clients



Jafza senior officials with clients

Economic Zones World (EZW) held two customer networking events in November. These events were aimed at establishing continuous dialogue with its clients to understand their needs and respond accordingly.

These well-attended events gave EZW clients the opportunity to interact with their respective EZW Business

Unit senior managers as well as to share their views and experiences on various subjects, to explore growth opportunities and to find ways to move ahead together.

EZW firmly believes in direct interaction with clients to keep its services updated, seamless and compatible to its global client needs.



Jafza senior officials with clients



Jafza clients at the event

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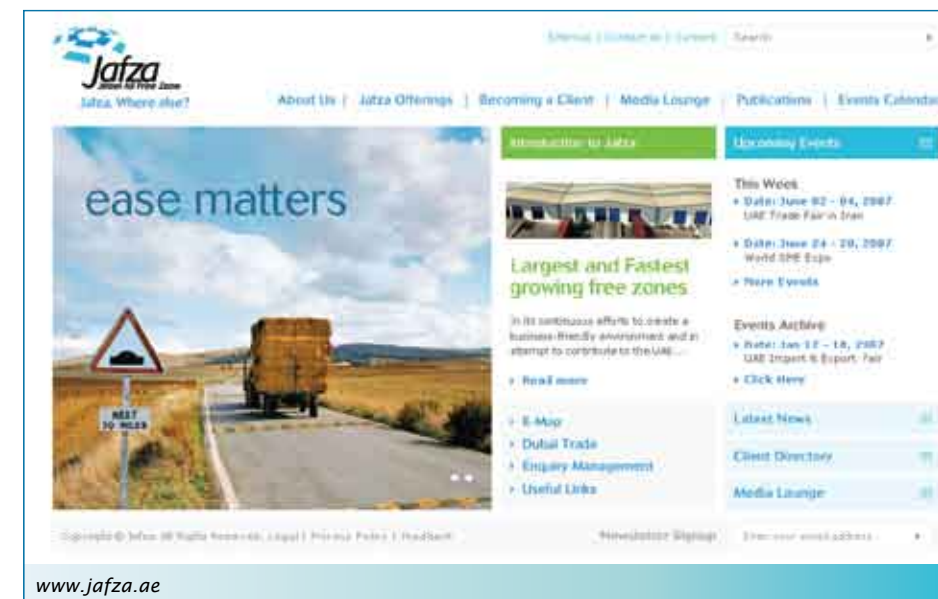
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JAFZA RELAUNCHES ITS WEBSITE

Initiative aims at making it more comprehensive and customer friendly



Jafza has recently launched its restructured website (www.jafza.ae) to meet the changing requirements of its rapidly growing customer base.

The new innovative, features-driven Jafza website aims at being a more efficient and proactive communication tool.

In addition to updated information on Jafza and Jafza projects, the website includes an intelligent enquiry management system based on an online form that redirects visitors to the appropriate person in the Jafza Sales

department, according to client's specific query and needs.

Jafza's upgraded website also includes a Jafza client directory, video and photo galleries, a customer lounge containing latest Jafza notifications and announcements, a media centre containing latest Jafza news, publications etc. The new website under "Career" offers Jafza based companies an opportunity to post their classified employment advertisements free of cost.

The website is managed and operated by the Jafza IT team.

JAFZA CELEBRATES EID AL ADHA WITH TRADITIONAL FERVOUR

Reaches out to its multinational community to enjoy the festival together



Eid Al Adha celebrations at Jafza

Jafza this year celebrated Eid Al Adha by organising a number of cultural activities for Jafza's multinational community and visitors. Organised by the Jafza Human Resources Department, the celebration went on for the entire day on December 17. It was held at a tent set up near the food court at Jafza where traditional Arab food and sweets were prepared and served to the guests. The tent provided the right ambience for the event, creating an air of old-world Arab charm.

This was a special Jafza initiative to reach out to its multinational and multi-cultural community by celebrating Eid Al Adha together. Jafza is home to more than 6000 companies representing over 110 countries from across the world. The festivities gave Jafza the opportunity to showcase the region's rich culture and heritage to the international community inside the free zone.

JAFZA AWARDS 2007



Salma Hareb
CEO Jafza and Economic Zones World

Strengthening bonds...

The annual Jafza Awards is one more endeavour to honour Jafza companies for their invaluable contribution to our ever growing stature in various fields, such as commerce, environment and technology. This growing stature gives Jafza an ever-increasing edge in managing and supervising distinguished business communities in the local, regional and international arenas.



Public - Private Partnership

Jafza has proved in more than one way that it is part of Dubai's strategy that aims at building a business community based on mutual trust between the public and private sectors, to reach economic goals and contribute towards reinforcing Dubai's status as a global investment hub that attracts prestigious companies.



Mr. Jamal Majid Bin Thaniah, Group CEO, Port & Free Zone World

ACHIEVEMENTS

		The Best Work Environment PROCTER & GAMBLE GULF
		The Best Import/Export Company SONY
		The Fastest Expanding Company WURTH GULF FZE
		The Beautification of its Premises INTER-CONTINENTAL LEAF TOBACCO COMPANY INC.
		The Best e-Service User LAMPRELL ENERGY
		Winners of MRM Business Awards in Manufacturing - 2006 NAFFCO, MASTER FOODS & GULF FOODS

DUBAI CARES

		INTERNATIONAL FOODS RESOURCES
		The First Industrial Company DUBAI PETROLEUM
		NAFFCO
		The First Trading Company EMIRATES GENERAL PETROLEUM
		NESTLE
		The First Financial Institution HSBC BANK MIDDLE EAST

TOKEN OF APPRECIATION

		The Company with the Longest Standing CLEVELAND BRIDGE
		One of the First Ten Jafza Companies GAC LOGISTICS PARK
		One of the First Ten Jafza Companies BLACK AND DECKER
		One of the First Ten Jafza Companies NATIONAL TRADING & DEVELOPMENT ESTABLISHMENT
		The Most Diligent Company in Jafza MOBIS MIDDLE EAST FZE

		One of the First Ten Jafza Companies MCDERMOTT DUBAI
		One of the First Ten Jafza Companies GULF IMPORT & EXPORTS COMPANY
		One of the First Ten Jafza Companies UNIVERSAL CONCRETE PRODUCTS LIMITED
		One of the First Ten Jafza Companies HUNTER FOODS LIMITED FZCO
		One of the First Ten Jafza Companies IDRO INTERNATIONAL TRADING FZE

JAFZA NEWS

EMPLOYEES SUGGESTIONS HELPED JAFZA SAVE OVER 6.25 MILLION IN 2007
Jafza SRS Scheme induces employee participation in driving organisational efficiency and revenue gain



Jafza SRS Award winners and Jafza Management team at Award Distribution Ceremony

The suggestions submitted by Jafza employees between August and October this year helped the Jebel Ali Free Zone save AED 6.25 million in 2007. In a ceremony held recently at Old Wheel House at Jebel Ali Port, Jafza honoured

a number of its employees with certificates and cash awards whose suggestions led to improving work productivity, cutting costs and enhancing management efficiency.

opportunities to submit proposals that help management improve its work.

The scheme is in line with Jafza's belief that its employees are at the core of its continued success. The scheme

The awards are part of Jafza's Suggestion and Reward Scheme, which was launched in the year 2000.

The scheme aims at motivating its employees to actively take part in management functions by giving them

encourages employees to submit ideas and proposals which are evaluated periodically in order to choose and implement whatever is appropriate and rewards those who came up with those proposals.

The SRS Scheme has been motivating its employees to come forward with creative ideas since its inception in 2000. The winning proposals have led to improvements in the work environment, cutting of costs and enhancements in productivity.

The award ceremony this year witnessed the giving away of recognition certificates and cash awards amounting to AED 180,000 to employees for their outstanding suggestions and ideas.

SOME IMPORTANT VISITING DELEGATIONS (NOVEMBER - DECEMBER / 2007)



A high level Indonesian delegation led by HE H.M. Jusuf Kalla, Vice President of Indonesia, visited Jafza on November 17 to see Jebel Ali Free Zone and Jebel Ali Port's facilities. The 25 member Indonesian delegation comprised of senior government officials including Chairman of Commission VII- Parliament of Indonesia, Special Envoy of President of Indonesia for Middle East, Head of Investment Coordinating Agency, Consul General of Indonesia in Dubai, among others. The delegation was received by Mr. Jamal Majid Bin Thaniah, Executive Vice Chairman, DP World and Group CEO of Ports and Free Zones World, at his office in Jebel Ali Free Zone.



A high powered 14 member Italian delegation comprising representatives from City Government of Palermo, Intesa Sanpaolo, Banca IMI, Industries Villupo, Studio Legale Delli Santi and Partners accompanied by four Limitless representatives visited Jafza on November 14. The delegation was received by Mr. Tariq Bin Ghalaitha, Vice President, Commercial Sales, Jafza at the free zone who briefed them on Jafza's value propositions as the region's most powerful business hub. The Italian team is exploring business opportunities in the Middle East region.



A 30 member Canadian Food & Beverage Exporters Mission visited Jafza on December 06 to explore business opportunities for Canadian Exporters in the Middle East and to study Jafza's state-of-the-art logistics facilities for using it as the Canadian exporters' regional headquarters. The delegation was received by Mr. Tariq Bin Ghalaitha, Vice President and Ahmed Hidain, Sales Coordinator-Training of Commercial Sales in Jafza who briefed them on Jafza's value propositions as the region's logistics and business hub.



A high profile 15 member delegation headed by Mr. Yorihiro Kajima, CEO, Mitsubishi Corporation, Japan; visited Jafza on November 18, 2007. The delegation was received by Dr. Mohammed Al Banna, Vice President, Commercial Sales at Jafza. The Mitsubishi delegation was exploring greater business opportunities to further strengthen its foothold in the region.

COMPANY NEWS

NATIONAL OILWELL VARCO BRACES UP TO MEET SOARING DEMAND FOR OIL FIELD SERVICES
Establishes its second manufacturing unit in Jafza to meet growing demand for oilfield products



Dr. Mohammed Al Banna and Mr. Tariq Bin Ghalaitha, Vice President, Sales, Jafza with senior NOV officials at the opening of National Oilwell Varco's new manufacturing and service facility in Jafza

One of the world's biggest oilfield service providers, the Houston-based National Oilwell Varco (NOV), opened its new manufacturing and service facility in Jafza South, early this month. This is NOV's second unit in Jafza. From its new manufacturing outfit, NOV will provide downhole pumping and supply chain solutions, instrumentation and controls, coating and inspection services and training facilities to its customers in the Asian sub-continent, Asia-Pacific and the Middle East and North Africa region. Through its state-of-the-art training centre, NOV will introduce the latest technology in drilling to its customers in the region, enhancing their operational efficiency substantially. The new facility is NOV's largest manufacturing center for Downhole tools outside its North American base.

National Oilwell Varco is a world leader in the design, manufacture and sale of equipment and components used in oil and gas drilling and production,

the provision of oilfield services, and supply chain integration services to the upstream oil and gas industry. It operates in three segments: Rig Technology, Petroleum Services & Supplies and Distribution Services. NOV makes more than half of the world's new drilling rigs as well as the cranes, mud pumps and blowout preventers needed to outfit them for oil and gas extraction.

National Oilwell Varco Group has been operating in the region for more than a decade. Its new set-up in Jafza is a reflection of the Group's commitment to customers, to providing products, services, technical support and training in close proximity to their operation in the region.

Driven by a soaring demand for drilling services, NOV is planning its third facility in the near future to strengthen its rig division. NOV's Jafza-based Rig division is its largest rig division in the world.

BROTHER GULF ACHIEVES 19% REVENUE GROWTH IN ME IN THE FIRST HALF OF 2007
Jafza-based global leader reports robust growth in its market share in the region

Jafza-based Brother Gulf, a fully owned subsidiary of Brother Group, Japan, a global leader in the development and manufacturing of printing, communication and digital imaging products for home, small offices and enterprises, announced a 19% revenue growth in its Middle East operations, in the first half of 2007.

Brother Gulf's excellent performance comes in line with the company's recently announced ambitious goal

of doubling its revenue within the next three years.

Brother International (Gulf) FZE, as regional headquarters of Brother Group, services the Middle East, Levant and significant parts of the African continent including South Africa.

Its core businesses - Printing solutions, Communication and Fashion are driven by creativity and development.

DORMA GULF TO SERVE REGION'S TRILLION DOLLAR CONSTRUCTION INDUSTRY FROM JAFZA
Opens its regional headquarters and manufacturing base in the free zone



Dr. Mohammed Al Banna, Vice President, Jafza with senior DORMA officials at the opening of DORMA Gulf Door Controls' regional headquarters in Jafza

DORMA Gulf Door Controls FZE, a fully owned subsidiary of Germany based DORMA Group has formally opened its regional headquarters and manufacturing plant in Jafza in the last week of October. DORMA plans to serve the booming trillion dollar construction and real estate markets in the West Asia and African countries from its new Jafza hub.

DORMA is the market leader in door control products, glass fittings & accessories, movable walls and partition systems as well as automatic door systems. DORMA is also a major player in the security, time management access control and emergency exit control and escape route security systems.

Built over 6,500 square metres, DORMA's new purpose-built facility includes a state-of-the-art manufacturing plant, office block and a well-equipped showroom where DORMA's potential clients and business associates

can have hands-on experience of DORMA products. The DORMA's Jafza based production plant is its first manufacturing unit in the Middle East and Africa region. DORMA has production facilities in Europe, Singapore, Malaysia, China and North and South America.

DORMA's presence in the region goes back to more than two decades. DORMA established its direct presence in the region by establishing DORMA Gulf Doors Control FZE in Jafza in 1997. Three years later it launched DORMA Arabia Automatic Doors in Saudi Arabia in partnership with the Al Zamil Group.

DORMA's present expansion is driven by the huge growth it has experienced in the region in the last five years. The ongoing Real Estate boom in the region provides huge opportunities for DORMA products for many years to come.

ANSWER FOR SUDOKU

4	6	1	5	2	3	9	7	8
8	2	5	9	4	7	3	1	6
7	9	3	1	8	6	5	2	4
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COMPANY NEWS

SUPER TECHNICAL GROUP LOCATES ITS REGIONAL HUB IN JAFZA

Super Technical FZCO to provide engineering solutions to oil & gas, water management and other core industries in the Middle East



Mr. Ibrahim Al Janahi, Senior Vice President and Dr. Mohammed Al Banna, Vice President, Commercial Sales, Jafza with HE Venu Rajamony, Consul General of India in Dubai and senior Super Technical Group officials at the opening of Super Technical's regional hub in Jafza

The Super Technical Group of Companies (STE), Dubai-based market leader in high quality engineering products & services, has launched Super Technical FZCO (STE FZCO) in Jafza South Zone on December 6, 2007 as its regional hub for the Middle East and South Asian region.

STE, through its Jafza subsidiary, will provide engineering solutions to oil & gas, marine, petrochemical,

power, water, automobile and process industries in the Indian subcontinent and the wider Middle East region.

STE Group's main business activities include process instrumentation, piping package, fluid power and control services, filtration solutions, and industrial tools and equipments. It has recently diversified its business into power generation and metal industries and has launched a new company "Sun

Power-Gen" in Jebel Ali Free Zone for various related engineering services. Capitalising on Jafza's strategic location and logistics capabilities, STE FZCO seeks to provide Just-in-Time delivery and after-sales back-up for all its technical products and services in the region.

STE FZCO's 150,000 square foot facility in Jafza comprises a high-tech warehouse, well-equipped showroom

and a state-of-the-art service centre.

Massive developmental activities in the oil & gas, infrastructure and industrial sectors in the Middle East and South Asia are expected to drive demand for engineering products and services for a long time to come. With the support of highly qualified engineers, three decades of rich experience and an impeccable track record, the STE Group is set to seize the emerging opportunities in the region.

MAJOR UAE FOODSTUFF PACKAGING COMPANY CHOOSES JAFZA FOR ITS REGIONAL BASE AND LOGISTICS HUB

New Al Bayader free zone set-up to support its regional expansion programme



Dr. Mohammed Al Banna, Vice President, Commercial Sales, Jafza with senior Al Bayader officials at the event

Al Bayader International, a market leader in foodstuff packaging, has established its regional headquarters and logistics centre in Jafza South Zone. From its new hub Al Bayader plans to expand its reach to Africa, the Middle East and East European countries. Al Bayader currently has branches in Oman and Qatar.

Al Bayader's new AED 15 million, 15,000 square metre

high-tech logistics hub comprises a well-equipped warehouse, dedicated loading and off-loading ramps and a state-of-the-art logistics management centre in addition to the office block. The present facility forms part of Al Bayader's AED 80 million expansion plan scheduled to be implemented over the next two years.

The new logistics hub will significantly enhance Al Bayader's regional distribution capability and will further boost its expansion plans in the region.

Al Bayader is one of the region's fastest growing foodstuff packaging companies. Growing at a rapid pace since its inception in 1990 it has seen a jump of more than 50% in turnover in 2006 over its sales in 2005. Al Bayader expects to maintain its growth rate this year as well. Al Bayader

specialises in providing innovative packaging solutions to the region's rapidly growing food industry and plans to introduce new lines of products and services from its new Jafza hub.

Al Bayader was established in Dubai in 1990 as Al Bayader Kitchen Equipment LLC specialising in foodstuff packaging and other food service disposables. In 1999 Al Bayader was renamed Al Bayader International as the first step in its transformation into an international entity. Its first branch outside the UAE was established in Doha, Qatar in 2004, followed by a branch in Muscat, Oman the following year. Its present product profile includes injection-moulded plastic products range, aluminium foil rolls, cling film rolls, PE stretch rolls and baking paper rolls.

LOGISTICS

DP WORLD UAE INTRODUCES E-TOKEN SYSTEM

New electronic service to enhance work-flow efficiency at the port



Jebel Ali container terminal

DP world UAE has recently introduced the 'e-token', a new electronic system to further enhance work efficiency at the port.

The new 'e-token' system allows traders and transporters to log on to the Dubai Trade portal to book the delivery and

receipt of containers to and from the terminal in advance. The 'token slips' generated online will be accepted at all entry points to the port.

The new e-token system will increase the port's productivity, efficiency and facilitate more precise planning and

scheduling, allowing the controlled flow of traffic within the port.

"The new electronic system is part of our commitment to continuously improve processes and enhance our overall service to our customers and will minimise their waiting time," said Mr. Mohammed Al Muallem, Managing Director, DP World UAE commenting on the port's new initiative.

The online e-token process is quite user friendly and enables customers to directly proceed to the terminal without queueing up at the Documentation office. The advance booking system will assist transporters and businessmen to pre-plan and utilise their time and resources more efficiently. It will also ease the flow of container traffic within the port. The present practice of issuing token slips through DP World Documentation office will gradually be phased out and be replaced with the new e-token process.

DP World UAE plans to conduct training and awareness sessions on the new system for its customers. A telephone helpline and an online assistance portal have already been set up to facilitate the use of the e-token system.

DP World UAE is the biggest and the most efficient port in the entire Middle East and Africa region. DP World UAE's Jebel Ali Port is one of the DP World ports which has achieved ISO 28000 certification and simultaneous membership of C-TPAT. Jebel Ali Port's adoption and implementation of the ISO/PAS 28000:2007 standard means that it has the ability to effectively implement mechanisms and processes to address security vulnerabilities at strategic and operational levels, as well as establish plans for preventive action.



Mr. Mohammed Al Muallem, Managing Director, DP World UAE

ARAMEX EXPECTS MASSIVE GROWTH IN THE REGIONAL LOGISTICS MARKETS

Expands Its Jafza Logistics facility to meet the impending market upswing



Mr. Hussain Hachem, CEO-GCC, Aramex

Aramex once again expects close to 40% growth in its regional operations this year. "Continued strong double-digit growth in the last few years has prompted us to undertake massive expansion in our Logistics Centre in Jafza South Zone, which functions as the distribution hub for Africa and the Middle East," said Mr. Hussain Hachem, CEO-GCC, Aramex, commenting on Aramex's fast-paced expansion in the region's rapidly growing logistics markets and its consequent growth strategy. "To meet this consistent

northward upswing in our logistics services we have accelerated the phase II expansion of the Jafza South facility, which is now ready for business. The new 10,000 square metre state-of-the-art storage and distribution centre will significantly add to our existing 15,000 square metre facility which came into operation in March 2006," Hussain added.

With its enhanced storage and distribution capacity, Aramex expects to serve its regional clients more efficiently.

The new 10,000 square metre facility includes about 3,000 square metre temperature-controlled storage areas and is well-supported with a very efficient inventory management system, which facilitates a real-time visibility of inventory levels.

The new facility will link Aramex's other key logistics centres in Jeddah, Riyadh, Dammam, Aqaba, Amman, Beirut, Cairo and Bahrain and will allow Aramex to offer its innovative supply chain solutions to its global customers in the region.

The Aramex facilities in Jafza are equipped with sophisticated security and round-the-clock surveillance systems.

A pioneer in developing and acquiring innovative technology, Aramex helps its clients gain a competitive edge through efficient and transparent supply chain solutions that are powered by technologies that can be customised to

the needs of specific industries.

Aramex is the leading provider of total transportation solutions, offering express delivery, freight forwarding and logistics solutions. Founded 25 years ago, Aramex employs more than 6,500 persons in 304 offices in 192 major cities, and has a strong global alliance network offering a worldwide presence.



New Aramex Logistics facility in Jafza

JAFZA JUDGED THE BEST FREE ZONE AND LOGISTICS PARK BY SEATRADE AND MIDDLE EAST LOGISTICS 2007 AWARDS



Mr. Ibrahim Al Janahi, Senior Vice President, Jafza receiving best "Free Zone Authority" award at Seatrade Middle East and Indian Subcontinent Awards function

The Jebel Ali Free Zone (Jafza) has been judged the best "Free Zone Authority" and "Best Logistics Park" in the region in 2007 by the Seatrade

Middle East and Indian Subcontinent Award and Middle East Logistics Award, during their annual Award Functions held in Dubai on November



Mr. Ibrahim Al Janahi, Senior Vice President, Jafza receiving "MELA 2007 Best Logistics Park-Sea" Award at Middle East Logistics Award function

5 and November 6, respectively. This was Jebel Ali Free Zone's second MELA Award in a row.

The winners were chosen by the business and logistics community across the Middle East for both the Awards.

JAFZA'S ABDULBASSET WINS RALLY RACE

Abdulbasset Yousef Abdullah, Property Allocation Coordinator in Jafza, an accomplished 4-wheel drive rally racer, has won Ras Al Khaimah Rally 2007 in the T-1 category. This is Abdulbasset's third win for the year, which includes the Dubai 1000 Dunes Rally and the Ajman Rally that took place in the first half of the year. He has been in the racing circuit as a solo driver since 1998.



Abdulbasset will be participating in the Umm Al Quwain 2008 Rally, to be held on January 18, 2008 in Umm Al Quwain.

MEET US AT THE FOLLOWING EVENTS

EVENT	VENUE - CITY - COUNTRY	DATE
Partnership Forum	Dubai - UAE	4 - 6 January, 2008
Gulf Cleantech Pulire Middle East Exhibition 2008	Dubai - UAE	13 - 15 January, 2008
Shipping & Logistics 2008	Dubai - UAE	19 - 20 January, 2008
Dubai Means Business Seminar	Singapore	24 January, 2008
Techno Park Launch	Dubai - UAE	27 January, 2008
Dubai Industrial Investment and Staff Forum	Dubai - UAE	6 February, 2008
Business Park 2008	New Delhi - India	6 - 8 February, 2008
Bautic Int'l Trade Fair for Building & Const. Tech	Berlin - Germany	19 - 23 February, 2008
Hong Kong Seminar	Hong Kong	3 March, 2008
Middle East Business Forum + Face-to-face Meeting	Tokyo - Japan	5 - 8 March, 2008
Jafza Consultant Seminar	Dubai	18 March, 2008
Saudi Arabia Int'l Trade Fair	Saudi Arabia	23 - 26 March, 2008
Italy Seminar		17 - 19 March, 2008
Golf Day	Dubai - UAE	3 July, 2008

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